

# MILWAUKEE COUNTY

## OFFICE OF PERFORMANCE, STRATEGY & BUDGET



## 2018 REQUESTED BUDGET SUMMARY

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# S U M M A R Y

The following report complies with provisions of Wisconsin State Statute 59.60, which requires a summary of the following information be submitted to the County Executive and County Board:

- Annual budget estimates (expenditures, revenues and tax levy) of each department.
- A statement of principal and interest becoming due on outstanding bonds and on other financial obligations.
- An estimate of all other expenditures, including proposed expenditures on capital improvements that are not financed by bonds.
- An estimate of anticipated issues of new bond obligations during the ensuing fiscal year, plus a statement of the funds required for maturities and interest payments on these issues.
- An estimate of funds required as an appropriation for contingencies.
- An estimate of revenue from all other sources.
- A complete summary of all the budget estimates and a statement of the property tax levy required if funds were appropriated on the basis of these estimates.

The requested expenditure budget for 2018 is \$1,266,406,074, which would be offset by non-property tax revenue of \$806,762,006 and bond and note proceeds of \$73,718,901. The total requested tax levy for 2018 is \$385,925,165, which would be an increase over the 2017 Adopted Budget of \$94,847,338 or 32.6 percent. The total requested tax levy for 2018 for operating purposes is \$343,503,221, which would be an increase over the 2017 Adopted Budget of \$87,516,831 or 34.2 percent.

The requested operating expenditures total \$1,051,084,151, while requested capital expenditures total \$162,426,893.

The 2018 expenditure budget requests and revenue estimates were submitted by those department administrators charged with this responsibility and are presented here in summary form only. Copies of the detailed budget summaries are on file in the Department of Administrative Services and are available for inspection upon request.

Respectfully submitted,

**Steven Kreklow**, Director  
Office of Performance, Strategy & Budget  
August 15, 2017

# REQUESTED BUDGET HIGHLIGHTS

## SUMMARY OF EXPENDITURES, REVENUE & TAX LEVY

<b>GENERAL COUNTY</b>	<b>2017 Adopted Budget</b>	<b>2018 Requested Budget</b>	<b>Increase (Decrease)</b>
Expenditure Appropriations Including Bond Funds for General County Purposes	1,106,275,726	1,266,406,074	160,130,348
Revenues Including Bond Funds for General County Purposes	815,197,898	880,480,907	65,283,009
<b>Tax Levy for General County Purposes</b>	<b>291,077,828</b>	<b>385,925,166</b>	<b>94,847,338</b>

For the 2018 Requested Budget, fringe benefit cost for most organizational units are fully removed and budgeted centrally in Org 1950 — Employee Fringe Benefits. Additionally, certain crosscharges were removed from departmental budgets and expenditures were centralized. A 2018 departmental request summary by functional group compared to the same items in the 2017 budget as adopted follows on page 11. Please refer to the 2017–2018 Effective Tax Levy Table beginning on page 18 to see the effective change in tax levy by department without fringe and crosscharges changes.

Major components of the increase in requested tax levy within departments include an increase of \$57.9 million for Employee Fringe Benefits, \$19.4 million for the Office of the Sheriff, \$8.8 million for Debt Service, \$8.3 million for DAS—Risk Management, \$8.3 million for DAS—Information Management, \$2.8 million for the DHHS—Behavioral Health Division, \$1.3 million for the Human Resource and Payroll System, \$1.2 million for the Department on Aging and \$0.98 million for the Department of Administrative Services—Fiscal Affairs. Additionally, for the 2018 Requested Budget, the Operating Budget Sales Tax revenue variance of \$29.9 million is budgeted as revenue in the Capital Improvements section.

These increases are offset by tax levy decreases of \$10.3 million for the House of Corrections, \$6.3 million in the Department of Parks, Recreation and Culture, \$4.6 million in the Appropriation for Contingencies, \$3.5 million for the Department of Health and Human Needs, \$3.2 million in Combined Court Operations, \$3.1 million in Transit/Paratransit, \$2.1 million for the Zoological Department, \$2.1 million for the District Attorney, \$1.5 million for Capital Improvements, \$1.5 million for the Office of Emergency Management, \$1.4 million in Fleet Management, \$1.4 million for the County Treasurer, \$1.0 million for the Comptroller and \$0.93 million in the Department of Human Resources.

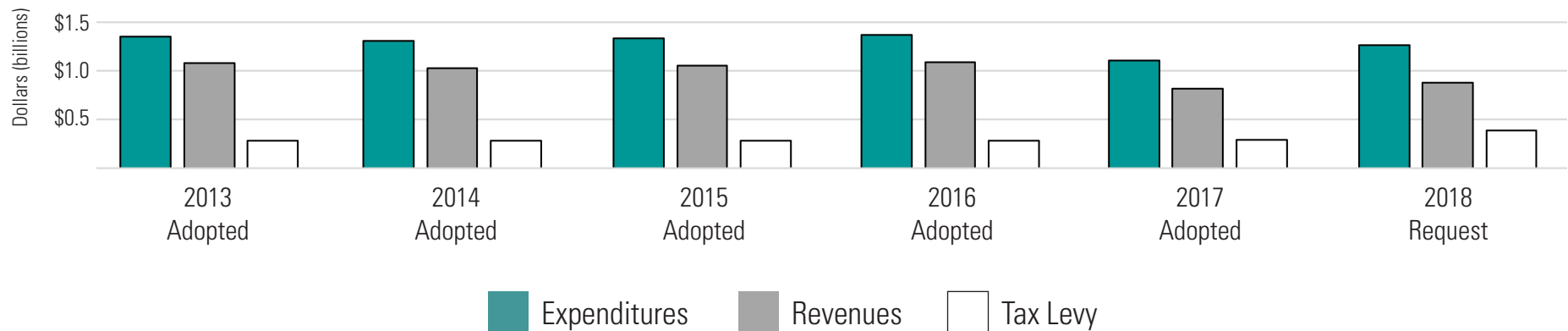
The County Executive will review the budget requests and submit a recommended budget by October 1 that will differ from the departmental requests shown in this summary. The County Board Committee on Finance, Personnel and Audit will review the recommended budget and amend it, and a final 2018 County budget will be enacted in November 2017.

# REQUESTED BUDGET HIGHLIGHTS

## REQUESTED 2018 BUDGET FOR GENERAL COUNTY PURPOSES

	2017 Adopted Budget	2018 Requested Budget	Change	Percent
<b>EXPENDITURE</b>	1,106,275,726	1,266,406,074	160,130,348	14.47%
<b>REVENUE</b>	815,197,898	880,480,907	65,283,009	8.01%
<b>TAX LEVY</b>	<b>291,077,828</b>	<b>385,925,166</b>	<b>94,847,338</b>	<b>32.58%</b>

## COMPARISON OF PRIOR ADOPTED BUDGETS TO 2018 REQUESTED BUDGET



# CITY OF MILWAUKEE PROPERTY TAX RATE

The following schedule provides a comparison of property tax rates in the City of Milwaukee per \$1,000 of assessed value.

The ratio of County property taxes apportioned to City of Milwaukee taxpayers is also summarized below.

Purpose of Tax	2017 ADOPTED BUDGET		2018 REQUESTED BUDGET	
	Property Tax Levy	City of Milwaukee Tax Rate	Property Tax Levy	City of Milwaukee Tax Rate (estimated)
General County	357,060,163	6.43	420,108,693	7.56
Countywide EMS	1,642,868	0.03	0	0.00
County Sales & Use Tax Credit	(67,625,203)	(1.22)	(37,683,527)	(0.68)
<b>Net General County</b>	<b>291,077,828</b>	<b>5.24</b>	<b>382,425,166</b>	<b>6.88</b>
State Charges — Charitable & Penal Institutions	44,395		44,395 <sup>2</sup>	
State Forestry	10,232,009		10,232,009 <sup>2</sup>	
<b>Total State Charges</b>	<b>10,276,404</b>	<b>0.18</b>	<b>10,276,404</b>	<b>0.18</b>
Southeastern Wisconsin Regional Planning Commission	799,775	0.01	797,755	0.01
<b>Totals</b>	<b>302,154,007</b>	<b>5.44</b>	<b>393,499,325</b>	<b>7.08</b>

## MILWAUKEE COUNTY EQUALIZED PROPERTY VALUATION (EXCLUDING TID)

All Municipalities (2017 Budget)	57,274,366,400
All Municipalities (2008 Budget)	64,482,047,700
City of Milwaukee Value (2017 Budget)	25,230,193,300
City of Milwaukee Value (2008 Budget)	30,828,968,400
City of Milwaukee Portion (2017 Budget)	44.051%

## CITY OF MILWAUKEE ASSESSED VALUATION

2017 Budget	24,477,494,165
2018 Budget (estimate) <sup>1</sup>	24,477,494,165

### Notes:

1. The assessed rate for the City of Milwaukee reflects the actual amount reported in December 2016.
2. Amounts for the 2018 Budget are not available until August 15, 2017.



# DEBT SERVICE & CAPITAL IMPROVEMENTS

## DEBT SERVICE PAYMENTS

The following schedule shows requirements for 2018 debt retirement:

Bond & Note Expenditures & Revenues	2018 Requested Budget
Debt Service Principal	67,527,562
Debt Service Interest	24,761,894
Debt Service Other	50,000
Debt Service Revenues & Contributions	10,473,085
Interest Allocation to Proprietary Fund Departments	(39,444,426)
<b>Total Tax Levy for Debt Service</b>	<b>42,421,945</b>

## CAPITAL IMPROVEMENTS

Capital improvements were requested in the following areas. Requested project financing is summarized on the following page.

Airport	39,907,761	Zoo	6,079,784
Highways	13,693,000	DHHS—Behavioral Health Division—Aging	4,441,097
Transit	20,366,019	County Grounds	4,512,554
Environmental	1,503,370	Courthouse Complex	12,274,585
Parks	11,965,181	House of Correction	433,000
Marina	2,141,305	Other County Agencies	38,397,558
Museum	6,711,679	<b>Total Capital Improvement Requests</b>	<b>162,426,893</b>

# DEBT SERVICE & CAPITAL IMPROVEMENTS

## CAPITAL IMPROVEMENT FINANCING SOURCES

Reimbursement Revenues	32,458,653
Sales Tax Revenue	36,785,176
Private Contribution	2,713,000
Miscellaneous Revenue/Sale of Asset	0
Airport Revenue Bonds	0
Airport Reserve	12,266,910
PFC Cash Financing	4,484,252
General Airport Revenue Bonds	15,000,000
Corporate Purpose Bonds/Notes, Qualified Energy Conservation Bonds	58,718,901
<b>Total</b>	<b>162,426,893</b>

## COUNTY COST FINANCING BREAKDOWN (NET COUNTY COMMITMENT)

Debt Financing	45.39%
Cash Financing (Including Airport)	54.61%
Cash Financing (Excluding Airport)	52.84%



# DEBT SERVICE & CAPITAL IMPROVEMENTS

## MILWAUKEE COUNTY 2018 REQUESTED BUDGET REQUIREMENTS PRINCIPAL & INTEREST IN GENERAL COUNTY DEBT

Type of Issue	True Interest Rate	Date of Bond Issue	Final Maturity Date	Bonds or Notes Outstanding 12/31/17	2018 Requirements	
					Principal	Interest
Corporate Purpose Bonds	3.93	06/01/08	12/01/23	16,200,000	2,700,000	658,125
Corporate Purpose Bonds	5.04	08/01/09	10/01/24	22,085,000	2,725,000	1,108,753
Corporate Purpose Bonds	4.87	11/15/09	08/01/24	24,155,000	2,190,000	1,195,231
Promissory Notes	2.55	11/15/09	08/01/19	2,000,000	1,000,000	67,500
Corporate Purpose Bonds	4.60	05/01/10	10/01/25	17,155,000	2,020,000	803,530
Promissory Notes	2.37	05/01/10	10/01/18	1,715,000	1,715,000	51,450
Corporate Purpose Bonds	4.79	12/21/10	10/01/26	29,895,000	2,510,000	1,461,358
Promissory Notes	2.82	12/21/10	10/01/20	4,320,000	495,000	152,700
Refunding Bonds	1.73	03/15/11	10/01/18	1,610,000	1,610,000	80,500
Refunding Bonds	1.00	12/03/12	12/01/20	10,145,000	4,070,000	405,800
Corporate Purpose Bonds	2.43	08/14/13	09/01/23	16,725,000	2,790,000	501,750
Corporate Purpose Bonds	2.60	11/06/14	12/01/29	31,380,000	2,615,000	879,294
Corporate Purpose Bonds	2.50	11/12/15	10/01/30	28,890,000	1,385,000	743,700
Promissory Notes	1.27	11/12/15	10/01/19	1,800,000	900,000	36,000
Qualified Energy Conservation Bonds	2.34	11/12/15	10/01/25	3,880,000	490,000	85,170
Refunding Bonds	1.25	11/12/15	10/01/21	9,535,000	2,455,000	261,500
Taxable Bank Loan	1.45	07/28/16	08/01/18	2,591,561	2,591,561	37,578
Corporate Purpose Bonds	2.36	11/10/16	09/01/31	25,505,000	1,825,000	601,100
Promissory Notes	1.36	11/10/16	09/01/20	5,595,000	1,865,000	111,900
Refunding Bonds	1.53	11/10/16	12/01/22	13,485,000	2,810,000	347,900

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# DEBT SERVICE & CAPITAL IMPROVEMENTS

## MILWAUKEE COUNTY 2018 REQUESTED BUDGET REQUIREMENTS PRINCIPAL & INTEREST IN GENERAL COUNTY DEBT (CONTINUED FROM PREVIOUS PAGE)

Type of Issue	True Interest Rate	Date of Bond Issue	Final Maturity Date	Bonds or Notes Outstanding 12/31/17	2018 Requirements	
					Principal	Interest
Promissory Notes (Marcus Center)	1.52	11/10/16	09/01/21	2,440,000	610,000	48,800
Qualified Energy Conservation Bonds	2.42	11/10/16	10/01/26	6,405,000	715,000	117,300
Corporate Purpose Bonds	TBD	TBD	TBD	28,640,000	2,870,000	954,667
Promissory Notes	TBD	TBD	TBD	6,580,000	1,645,000	219,333
Promissory Notes (Marcus Center)	TBD	TBD	TBD	4,185,000	1,395,000	139,500
				<b>316,916,561</b>	<b>47,996,561</b>	<b>11,070,439</b>
Taxable GO Notes	6.84	12/01/09	12/01/33	120,803,212	4,731,001	8,087,502
Taxable GO Notes	3.28	03/15/13	12/31/30	118,525,000	5,160,000	3,770,559
Taxable GO Notes	2.76	06/27/13	12/01/23	62,115,000	9,640,000	1,833,394
				<b>301,443,212</b>	<b>19,531,001</b>	<b>13,691,455</b>
Projected Outstanding Balance as of December, 31, 2017 & Associated Debt Service				618,359,773	67,527,562	24,761,894
Total 2018 Debt Service						92,289,456

# OUTSTANDING COUNTY BONDS & NOTES

## OUTSTANDING COUNTY BONDS & NOTES

The following summary reflects Milwaukee County bond and note activity for 2017:

Bonds & Notes as of 12/31/16	648,079,858
2017 Anticipated Issuances	39,405,000
Sinking Fund (2017 Principal Payments)	(69,123,957)
<b>Bonds &amp; Notes Outstanding as of December 31, 2017 (Projected)</b>	<b>618,359,773</b>

Pursuant to Section 67.03 of the State Statutes, Milwaukee County must limit its issuance of general obligation debt to 5 percent of the equalized valuation of all taxable real and personal property located in the County (including all Tax Incremental Districts). For this report, the County's January 1, 2016 equalized valuation is being used to calculate the legal debt limit since updated information for January 1, 2017 property values will not be available until August 15, 2017.

## CALCULATION OF LEGAL DEBT LIMIT

Equalized Value (Including TID)	60,292,559,700
5.0 Percent Statutory Debt Limit	3,014,627,985
Projected Outstanding Year-End 2017 Debt	618,359,773
Effective Remaining Borrowing Capacity	2,396,268,212

# OUTSTANDING COUNTY BONDS & NOTES

## OUTSTANDING GENERAL OBLIGATION DEBT ISSUED FOR GENERAL COUNTY PURPOSES — DEBT SERVICE COSTS

The County's current (12.31.16) outstanding general obligation debt issued for general County purposes represents 29.2 percent of the County's legal limit.

The following schedule reflects these actual debt service costs:

Year	Principal	Year	Principal
2017	65,223,957	2028	35,385,000
2018	65,517,562	2029	37,195,000
2019	56,941,614	2030	29,030,000
2020	55,827,492	2031	1,820,000
2021	53,293,327	2032	
2022	51,704,325	2033	
2023	50,591,076	2034	
2024	35,089,377	2035	
2025	38,815,000	2036	
2026	37,810,000	2037	
2027	33,835,000	<b>Total</b>	<b>648,078,730</b>

In addition to the outstanding debt summarized above, the County has entered into a number of lease agreements for certain equipment items and building improvements. These annual lease obligations are included in departmental operating budgets and are not included in outstanding debt totals or subject to legal debt limitations.

# OPERATING SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

Functional Area	2017 Adopted Budget Expenditures	2017 Adopted Budget Revenue	2017 Adopted Budget Tax Levy	2018 Requested Expenditures	2018 Requested Revenues	2018 Requested Tax Levy	Requested Tax Levy Change	Requested % Tax Levy Change
Legislative & Executive	2,525,227	3,250	2,521,977	2,389,350	0	2,389,350	(132,627)	-5.26%
Administration	89,337,930	50,444,713	38,893,217	76,973,118	20,439,349	56,533,769	17,640,552	45.36%
Courts & Judiciary	56,728,139	30,206,035	26,522,104	52,680,114	29,441,194	23,238,920	(3,283,184)	-12.38%
Public Safety	136,228,907	26,514,602	109,714,305	141,060,506	26,143,085	114,917,422	5,203,117	4.74%
General Government	10,289,015	10,472,656	(183,641)	8,672,508	11,342,523	(2,670,015)	(2,486,374)	1353.93%
Transportation & Public Works	248,369,570	232,728,319	15,641,251	245,303,437	233,984,343	11,319,094	(4,322,157)	-27.63%
Health & Human Services	340,105,405	265,570,303	74,535,101	336,393,226	261,276,367	75,116,859	581,758	0.78%
Parks, Recreation & Culture	69,009,551	40,200,226	28,809,325	59,329,207	38,938,008	20,391,199	(8,418,126)	-29.22%
Debt Service	51,404,166	17,787,728	33,616,438	52,895,030	10,473,085	42,421,945	8,805,507	26.19%
County-Wide Revenue	0	112,118,312	(112,118,312)	0	79,020,120	(79,020,120)	33,098,192	-29.52%
County-Wide Non-Departmentals	(2,261, 739)	(73,912,803)	71,651,064	124,840,245	(4,939,420)	129,779,665	58,128,601	81.13%
Capital Improvements	103,480,850	102,005,850	1,475,000	162,426,893	162,426,893	0	(1,475,000)	-100.00%
Trust Funds	1,058,706	1,058,706	0	1,089,408	1,071,808	17,600	17,600	0.00%
Miscellaneous — Discrepancy	0	0	0	2,353,031	10,863,553	(8,510,522)	(8,510,522)	0.00%
<b>Grand Total</b>	<b>1,106,275,726</b>	<b>815,197,898</b>	<b>291,077,828</b>	<b>1,266,406,074</b>	<b>880,480,907</b>	<b>385,925,166</b>	<b>94,847,338</b>	<b>32.58%</b>

*Note: The 2018 Budget utilizes a new methodology for the allocation of internal service charges and fringe benefits. As a result, comparisons with the previous year may be misleading. The table on pages 18-22 adjusts the prior year numbers to make comparison accurate.*

# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
LEGISLATIVE & EXECUTIVE								
County Board	1,159,078	0	1,159,078	1,164,311	0	1,164,311	5,233	0.45%
County Executive — General Office	799,468	0	799,468	793,478	0	793,478	(5,990)	−0.75%
County Executive Office of Intergovernmental Relations	308,334	0	308,334	227,763	0	227,763	(80,571)	−26.13%
County Executive — Veterans Service	258,346	3,250	255,096	203,798	0	203,798	(51,298)	−20.11%
Total Legislative & Executive	2,525,227	3,250	2,521,977	2,389,350	0	2,389,350	(132,627)	−5.26%

### ADMINISTRATION

Office on African American Affairs	267,170	0	267,170	646,000	0	646,000	378,830	141.79%
Personnel Review Board	339,296	0	339,296	295,686	0	295,686	(43,610)	−12.85%
Corporation Counsel	1,069,270	175,000	894,270	1,705,198	175,000	1,530,198	635,928	71.11%
Department of Human Resources	6,882,808	1,596,669	5,286,139	5,701,205	1,344,186	4,357,019	(929,120)	−17.58%
DAS — Risk Management	11,678,261	8,331,631	3,346,630	11,637,440	0	11,637,440	8,290,810	247.74%
DAS — Fiscal Affairs	48,719,494	25,124,996	23,594,498	38,380,661	13,804,319	24,576,342	981,844	4.16%
DAS — Information Management Services	15,560,121	10,394,907	5,165,214	13,892,362	401,278	13,491,084	8,325,870	161.19%
Water Utility	4,821,510	4,821,510	0	4,714,566	4,714,566	0	0	0.00%
<b>Total Administration</b>	<b>89,337,930</b>	<b>50,444,713</b>	<b>38,893,217</b>	<b>76,973,118</b>	<b>20,439,349</b>	<b>56,533,769</b>	<b>17,640,552</b>	<b>45.36%</b>

### COURTS & JUDICIARY

Combined Court Related Operations	31,549,071	11,438,434	20,110,637	27,635,195	10,822,883	16,812,312	(3,298,325)	−16.40%
Department of Child Support Services	20,271,708	18,433,701	1,838,007	20,072,134	18,237,330	1,834,804	(3,203)	−0.17%
Alternatives to Incarceration	4,907,361	333,900	4,573,461	4,972,785	380,981	4,591,804	18,343	0.40%
<b>Total Courts &amp; Judiciary</b>	<b>56,728,139</b>	<b>30,206,035</b>	<b>26,522,104</b>	<b>52,680,114</b>	<b>29,441,194</b>	<b>23,238,920</b>	<b>(3,283,184)</b>	<b>−12.38%</b>

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# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
PUBLIC SAFETY								
Office of the Sheriff	53,408,367	10,026,460	43,381,907	72,639,767	9,866,669	62,773,098	19,391,191	44.70%
House of Correction	54,714,703	5,881,273	48,833,430	45,473,788	6,959,402	38,514,386	(10,319,044)	−21.13%
District Attorney	14,232,753	5,810,386	8,422,367	11,741,329	5,463,853	6,277,476	(2,144,891)	−25.47%
Emergency Management	9,939,274	2,256,983	7,682,291	7,373,143	1,237,918	6,135,225	(1,547,066)	−20.14%
Medical Examiner	3,933,810	2,539,500	1,394,310	3,832,480	2,615,243	1,217,237	(177,073)	−12.70%
Total Public Safety	136,228,907	26,514,602	109,714,305	141,060,506	26,143,085	114,917,422	5,203,117	4.74%

### GENERAL GOVERNMENT

Election Commission	755,886	69,250	686,636	644,919	75,750	569,169	(117,467)	-17.11%
County Treasurer	1,408,456	4,946,440	(3,537,984)	1,010,275	5,959,000	(4,948,725)	(1,410,741)	39.87%
County Clerk	859,161	544,240	314,921	880,151	584,016	296,135	(18,786)	-5.97%
Register of Deeds	1,760,318	4,490,023	(2,729,705)	1,748,373	4,405,326	(2,656,953)	72,752	-2.67%
Office of the Comptroller	5,505,194	422,703	5,082,491	4,388,790	318,431	4,070,359	(1,012,132)	-19.91%
<b>Total General Government</b>	<b>10,289,015</b>	<b>10,472,656</b>	<b>(183,641)</b>	<b>8,672,508</b>	<b>11,342,523</b>	<b>(2,670,015)</b>	<b>(2,486,374)</b>	<b>1353.93%</b>

### TRANSPORTATION & PUBLIC WORKS

Airport	90,516,346	90,516,346	0	88,741,008	88,741,008	0	0	0.00%
Highway Maintenance	22,975,042	21,814,782	1,160,260	23,259,838	21,818,623	1,441,215	280,955	24.21%
Fleet Management	10,814,103	10,294,625	519,478	11,398,169	12,342,169	(944,000)	(1,463,478)	-281.72%
Transit/Paratransit System	123,778,447	109,816,935	13,961,512	121,614,422	110,792,543	10,821,879	(3,139,633)	-22.49%
Director's Office	285,631	285,631	0	290,000	290,000	0	0	0.00%
<b>Total Transportation &amp; Public Works</b>	<b>248,369,570</b>	<b>232,728,319</b>	<b>15,641,251</b>	<b>245,303,437</b>	<b>233,984,343</b>	<b>11,319,094</b>	<b>(4,322,157)</b>	<b>-27.63%</b>

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# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
HEALTH & HUMAN SERVICES								
DHHS — Behavioral Health Division	207,321,124	149,935,413	57,385,711	214,180,481	153,973,019	60,207,462	2,821,751	4.92%
Department on Aging	18,818,828	17,205,833	1,612,995	19,668,035	16,829,178	2,838,857	1,225,862	76.00%
Department of Family Care	0	0	0	0	0	0	0	0.00%
Dept of Health & Human Services	113,965,453	98,429,057	15,536,396	102,544,710	90,474,170	12,070,540	(3,465,856)	−22.31%
Total Health & Human Services	340,105,405	265,570,303	74,535,101	336,393,226	261,276,367	75,116,859	581,758	0.78%

### PARKS, RECREATION & CULTURE

Milwaukee County Historical Society	258,105	0	258,105	308,721	0	308,721	50,616	19.61%
War Memorial	486,000	0	486,000	486,000	0	486,000	0	0.00%
Villa Terrace/ Charles Allis Art Museums	225,108	0	225,108	225,108	0	225,108	0	0.00%
Marcus Center for the Performing Arts	900,000	0	900,000	850,000	0	850,000	(50,000)	-5.56%
Milwaukee Art Museum	1,290,000	0	1,290,000	1,290,000	0	1,290,000	0	0.00%
Federated Library System	66,650	0	66,650	100,000	0	100,000	33,350	50.04%
Milwaukee County Funds for the Performing Arts	407,825	0	407,825	407,825	0	407,825	0	0.00%
Parks, Recreation & Culture	39,568,031	19,929,195	19,638,836	35,273,215	22,026,526	13,246,689	(6,392,147)	-32.55%
Zoological Department	21,784,984	20,161,031	1,623,953	16,377,663	16,821,482	(443,819)	(2,067,772)	-127.33%
Milwaukee Public Museum	3,500,000	0	3,500,000	3,500,000	0	3,500,000	0	0.00%
UW Extension	522,848	110,000	412,848	510,675	90,000	420,675	7,827	1.90%
<b>Total Parks, Recreation &amp; Culture</b>	<b>69,009,551</b>	<b>40,200,226</b>	<b>28,809,325</b>	<b>59,329,207</b>	<b>38,938,008</b>	<b>20,391,199</b>	<b>(8,418,126)</b>	<b>-29.22%</b>

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# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
DEBT SERVICE								
General County Debt Service	51,404,166	17,787,728	33,616,438	52,895,030	10,473,085	42,421,945	8,805,507	26.19%
Total Debt Service	51,404,166	17,787,728	33,616,438	52,895,030	10,473,085	42,421,945	8,805,507	26.19%

### COUNTY-WIDE REVENUE

Unclaimed Money	0	1,250,000	(1,250,000)	0	0	0	1,250,000	-100.00%
Land Sales	0	1,000,000	(1,000,000)	0	0	0	1,000,000	-100.00%
Potawatomi Revenue	0	4,184,628	(4,184,628)	0	4,184,628	(4,184,628)	0	0.00%
State Shared Taxes	0	31,229,789	(31,229,789)	0	31,229,789	(31,229,789)	0	0.00%
State Exempt Computer Aid	0	4,922,176	(4,922,176)	0	4,922,176	(4,922,176)	0	0.00%
Milwaukee Bucks Sports Arena	0	(4,000,000)	4,000,000	0	(4,000,000)	4,000,000	0	0.00%
County Sales Tax Revenue	0	67,625,203	(67,625,203)	0	37,683,527	(37,683,527)	29,941,676	-44.28%
Surplus from Prior Year	0	5,000,000	(5,000,000)	0	5,000,000	(5,000,000)	0	0.00%
Other Miscellaneous Revenue	0	906,516	(906,516)	0	0	0	906,516	-100.00%
<b>Total County-Wide Revenue</b>	<b>0</b>	<b>112,118,312</b>	<b>(112,118,312)</b>	<b>0</b>	<b>79,020,120</b>	<b>(79,020,120)</b>	<b>33,098,192</b>	<b>-29.52%</b>

### COUNTY-WIDE NON-DEPARTMENTALS

Civil Air Patrol	11,000	0	11,000	11,000	0	11,000	0	0.00%
Human Resource & Payroll System	640,315	0	640,315	1,968,000	0	1,968,000	1,327,685	207.35%
Offset to Internal Service Charges	(282,176,197)	(281,857,614)	(318,583)	(241,189,250)	(241,189,250)	0	318,583	-100.00%
Charges to Other County Departments	(10,613,410)	0	(10,613,410)	(6,095,572)	0	(6,095,572)	4,517,838	-42.57%
Appropriation for Contingencies	9,704,967	0	9,704,967	5,138,755	0	5,138,755	(4,566,212)	-47.05%
Employee Fringe Benefits	277,396,944	203,680,875	73,716,069	362,350,199	230,783,230	131,566,969	57,850,900	78.48%

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# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
COUNTY-WIDE NON-DEPARTMENTALS (CONTINUED)								
Litigation Reserve	545,591	0	545,591	526,899	0	526,899	(18,692)	−3.43%
Wages & Benefits Modification Account	1,558,267	0	1,558,267	0	0	0	(1,558,267)	−100.00%
Law Enforcement Grants	501,288	0	501,288	501,288	0	501,288	0	0.00%
Capital Outlay/Depreciation Contra	169,496	4,263,936	(4,094,440)	1,628,926	5,466,600	(3,837,674)	256,766	−6.27%
Total County-Wide Non-Departmentals	(2,261, 739)	(73,912,803)	71,651,064	124,840,245	(4,939,420)	129,779,665	58,128,601	81.13%

### CAPITAL IMPROVEMENTS

Highway	6,526,945	5,421,286	1,105,659	13,693,000	13,693,000	0	(1,105,659)	-100.00%
Mass Transit	33,425,000	33,425,000	0	20,366,019	20,366,019	0	0	0.00%
Airport	15,304,000	15,304,000	0	39,907,761	39,907,761	0	0	0.00%
Environmental	150,000	150,000	0	1,503,370	1,503,370	0	0	0.00%
Parks, Recreation, & Culture	7,412,800	7,412,800	0	11,965,181	11,965,181	0	0	0.00%
McKinley Marina	0	0	0	2,141,305	2,141,305	0	0	0.00%
Museum	524,000	524,000	0	6,711,679	6,711,679	0	0	0.00%
Zoological Department	8,898,000	8,898,000	0	6,079,784	6,079,784	0	0	0.00%
Behavioral Health	0	0	0	4,512,554	4,512,554	0	0	0.00%
Human Services	0	0	0	4,441,097	4,441,097	0	0	0.00%
County Grounds	0	0	0	0	0	0	0	0.00%
Courthouse Complex	6,371,452	6,371,452	0	12,274,585	12,274,585	0	0	0.00%
House of Correction	252,000	252,000	0	433,000	433,000	0	0	0.00%
Other Agencies	24,616,653	24,247,312	369,341	38,397,558	38,397,558	0	(369,341)	-100.00%
<b>Total Capital Improvements</b>	<b>103,480,850</b>	<b>102,005,850</b>	<b>1,475,000</b>	<b>162,426,893</b>	<b>162,426,893</b>	<b>0</b>	<b>(1,475,000)</b>	<b>-100.00%</b>

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# 2018 OPERATIONAL SUMMARY

## BY FUNCTIONAL AREA & DEPARTMENT

(CONTINUED FROM PREVIOUS PAGE)

Department	2017 Adopted Budget			2018 Requested Budget			2018/2017 Tax Levy Variance	Requested % Tax Levy Change
	Expenditures	Revenues	Tax Levy	Expenditures	Revenues	Tax Levy		
TRUST FUNDS								
Zoo Specimen	61,614	61,614	0	84,690	84,690	0	0	0.00%
Zoo Railroad	876,492	876,492	0	873,118	873,118	0	0	0.00%
Conservation/Research Program Trust	93,000	93,000	0	114,000	114,000	0	0	0.00%
Office on Disabilities Expendable Trust	10,000	10,000	0	0	0	0	0	0.00%
BHD Research	10,000	10,000	0	10,000	0	10,000	10,000	0.00%
BHD Patient Activity/Special Events	7,600	7,600	0	7,600	0	7,600	7,600	0.00%
Total Trust Funds	1,058,706	1,058,706	0	1,089,408	1,071,808	17,600	17,600	0.00%
MISCELLANEOUS — DISCREPANCY								
REQ Discrepancy	0	0	0	2,353,031	10,863,553	(8,510,522)	(8,510,522)	0.00%
Total Miscellaneous — Discrepancy	0	0	0	2,353,031	10,863,553	(8,510,522)	(8,510,522)	0.00%
Total Debt Service	51,404,166	17,787,728	33,616,438	52,895,030	10,473,085	42,421,945	8,805,507	26.19%
Total Operating Purpose	951,390,710	695,404,320	255,986,390	1,051,084,151	707,580,929	343,503,221	87,516,831	34.19%
Total Capital Improvements	103,480,850	102,005,850	1,475,000	162,426,893	162,426,893	0	(1,475,000)	−100.00%
Grand Total	1,106,275,726	815,197,898	291,077,828	1,266,406,074	880,480,907	385,925,166	94,847,338	32.58%

*Note: The 2018 Budget utilizes a new methodology for the allocation of internal service charges and fringe benefits. As a result, comparisons with the previous year may be misleading. The table on pages 18-22 adjusts the prior year numbers to make comparison accurate.*

# 2017-18 EFFECTIVE TAX LEVY

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
LEGISLATIVE & EXECUTIVE									
County Board	1,159,078	0	0	1,159,078	1,164,311	0	0	1,164,311	5,233
County Executive — General Office	799,468	222,239	0	577,229	793,478	0	0	793,478	216,249
County Executive Office of Intergovernmental Relations	308,334	80,571	0	227,763	227,763	0	0	227,763	0
County Executive — Veterans Services	255,096	58,403	0	196,693	203,798	69	0	203,729	7,036
Total Legislative & Executive	2,521,976	361,213	0	2,160,763	2,389,350	69	0	2,389,281	228,518

## ADMINISTRATION

Office on African American Affairs	267,170	0	67,489	199,681	646,000	0	0	646,000	446,319
Personnel Review Board	339,296	38,826	259	300,211	295,686	0	0	295,686	(4,525)
Corporation Counsel	894,270	(894,806)	0	1,789,076	1,530,198	(1,141,926)	0	2,672,124	883,048
Department of Human Resources	5,286,139	864,879	1,506,784	2,914,476	4,357,019	119,592	526,756	3,710,671	796,195
DAS — Risk Management	3,346,630	(8,300,636)	155,637	11,491,629	11,637,440	130	0	11,637,310	145,681
Department of Administrative Services (DAS)*	23,594,498	(8,515,036)	4,188,248	27,921,286	24,576,342	(3,407,651)	165,194	27,818,799	(102,487)
DAS — Information Management Services	5,165,214	(9,831,074)	1,008,787	13,987,501	13,491,084	(893,341)	0	14,384,425	396,924
Water Utility	0	457,396	0	(457,396)	0	556,900	0	(556,900)	(99,504)
<b>Total Administration</b>	<b>38,893,217</b>	<b>(26,180,451)</b>	<b>6,927,204</b>	<b>58,146,464</b>	<b>56,533,769</b>	<b>(4,766,296)</b>	<b>691,950</b>	<b>60,608,115</b>	<b>2,461,651</b>

## COURTS & JUDICIARY

Combined Court Related Operations	20,110,637	(145,197)	6,177,461	14,078,373	16,812,312	(146,416)	945,844	16,012,884	1,934,511
Department Of Child Support Services	1,838,007	2,729,135	6,387,571	(7,278,699)	1,834,804	2,503,354	6,171,583	(6,840,133)	438,566
Alternatives to Incarceration	4,573,461	74,000	0	4,499,461	4,591,804	74,000	0	4,517,804	18,343
<b>Total Courts &amp; Judiciary</b>	<b>26,522,105</b>	<b>2,657,938</b>	<b>12,565,032</b>	<b>11,299,135</b>	<b>23,238,920</b>	<b>2,430,938</b>	<b>7,117,427</b>	<b>13,690,555</b>	<b>2,391,420</b>

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# 2017-18 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
PUBLIC SAFETY									
Office of the Sheriff	43,381,907	(9,101,629)	14,803,115	37,680,421	62,773,098	(9,415,637)	3,666,520	68,522,215	30,841,794
House of Correction	48,833,430	4,082,180	6,458,926	38,292,324	38,514,386	65,442	0	38,448,944	156,620
District Attorney	8,422,367	(364,900)	2,859,915	5,927,352	6,277,476	(407,675)	0	6,685,151	757,799
Emergency Management	7,682,291	323,442	1,128,542	6,230,307	6,135,225	(43,015)	0	6,178,240	(52,067)
Medical Examiner	1,394,310	713,211	(450)	681,549	1,217,237	20,857	0	1,196,380	514,831
Total Public Safety	109,714,305	(4,347,696)	25,250,048	88,811,953	114,917,422	(9,780,028)	3,666,520	121,030,930	32,218,977

## GENERAL GOVERNMENT

Election Commission	686,636	194,284	62,384	429,968	569,169	0	0	569,169	139,201
County Treasurer	(3,537,984)	0	167,229	(3,705,213)	(4,948,725)	0	0	(4,948,725)	(1,243,512)
County Clerk	314,921	0	0	314,921	296,135	0	0	296,135	(18,786)
Register of Deeds	(2,729,705)	(87,523)	0	(2,642,182)	(2,656,953)	(67,826)	0	(2,589,127)	53,055
Election Commission	5,082,491	(42,790)	1,186,794	3,938,487	4,070,359	(44,390)	0	4,114,749	176,262
<b>Total General Government</b>	<b>(183,641)</b>	<b>63,971</b>	<b>1,416,407</b>	<b>(1,664,019)</b>	<b>(2,670,015)</b>	<b>(112,216)</b>	<b>0</b>	<b>(2,557,799)</b>	<b>(893,780)</b>

## TRANSPORTATION & PUBLIC WORKS

Airport	0	6,264,174	11,948,251	(18,212,425)	0	5,274,652	9,634,057	(14,908,709)	3,303,716
Highway Maintenance	1,160,260	5,186,362	5,717,051	(9,743,153)	1,441,215	5,744,352	5,873,152	(10,176,289)	(433,136)
Fleet Maintenance	519,478	(8,619,862)	1,508,496	7,630,844	(944,000)	(10,550,056)	1,807,511	7,798,545	167,701
Transit/Paratransit	13,961,512	2,418,915	0	11,542,597	10,821,879	1,362,165	0	9,459,714	(2,082,883)
Director's Office	0	(1,064,334)	465,200	599,134	0	(938,106)	314,427	623,679	24,545
<b>Total Transportation &amp; Public Works</b>	<b>15,641,250</b>	<b>4,185,255</b>	<b>19,638,998</b>	<b>(8,183,003)</b>	<b>11,319,094</b>	<b>893,007</b>	<b>17,629,147</b>	<b>(7,203,060)</b>	<b>979,943</b>

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# 2017-18 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
HEALTH & HUMAN SERVICES									
DHHS — Behavioral Health Division	57,385,711	1,425,800	27,275,768	28,684,143	60,207,462	(223,563)	33,209,914	27,221,111	(1,463,032)
Department on Aging	1,612,995	1,096,550	3,578,137	(3,061,692)	2,838,857	1,045,524	4,598,325	(2,804,992)	256,700
Department of Family Care	0	0	0	0	0	0	0	0	0
Department of Health & Human Services	15,536,396	12,771,566	9,206,997	(6,442,167)	12,070,540	9,083,752	11,464,355	(8,477,567)	(2,035,400)
Total Health & Human Services	74,535,102	15,293,916	40,060,902	19,180,284	75,116,859	9,905,713	49,272,594	15,938,552	(3,241,732)

## PARKS, RECREATION & CULTURE

Milwaukee County Historical Society	258,105	0	0	258,105	308,721	0	0	308,721	50,616
War Memorial	486,000	0	0	486,000	486,000	0	0	486,000	0
Villa Terrace/Charles Allis Art Museums	225,108	0	0	225,108	225,108	0	0	225,108	0
Marcus Center for the Performing Arts	900,000	0	0	900,000	850,000	0	0	850,000	(50,000)
Milwaukee Art Museum	1,290,000	0	0	1,290,000	1,290,000	0	0	1,290,000	0
Federated Library System	66,650	0	0	66,650	100,000	0	0	100,000	33,350
Milwaukee County Funds for the Performing Arts	407,825	0	0	407,825	407,825	0	0	407,825	0
Parks, Recreation & Culture	19,638,836	8,804,702	(190,344)	11,024,478	13,246,689	4,021,828	0	9,224,861	(1,799,617)
Zoological Department	1,623,953	2,432,572	(20,520)	(788,099)	(443,819)	587,070	0	(1,030,889)	(242,790)
Milwaukee Public Museum	3,500,000	0	0	3,500,000	3,500,000	0	0	3,500,000	0
UW Extension	412,848	238,196	0	174,652	420,675	0	0	420,675	246,023
<b>Total Parks, Recreation &amp; Culture</b>	<b>28,809,325</b>	<b>11,475,470</b>	<b>(210,864)</b>	<b>17,544,719</b>	<b>20,391,199</b>	<b>4,608,898</b>	<b>0</b>	<b>15,782,301</b>	<b>(1,762,418)</b>

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# 2017-18 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
<b>DEBT SERVICE</b>									
General County Debt Service	33,616,438	(39,652,102)	0	73,268,540	42,421,945	(39,444,426)	0	81,866,371	8,597,831
<b>Total Debt Service</b>	<b>33,616,438</b>	<b>(39,652,102)</b>	<b>0</b>	<b>73,268,540</b>	<b>42,421,945</b>	<b>(39,444,426)</b>	<b>0</b>	<b>81,866,371</b>	<b>8,597,831</b>

## COUNTY-WIDE REVENUE

Unclaimed Money	(1,250,000)	0	0	(1,250,000)	0	0	0	0	1,250,000
Land Sales	(1,000,000)	0	0	(1,000,000)	0	0	0	0	1,000,000
Potawatomi Revenue	(4,184,628)	0	0	(4,184,628)	(4,184,628)	0	0	(4,184,628)	0
State Shared Taxes	(31,229,789)	0	0	(31,229,789)	(31,229,789)	0	0	(31,229,789)	0
State Exempt Computer Aid	(4,922,176)	0	0	(4,922,176)	(4,922,176)	0	0	(4,922,176)	0
Milwaukee Bucks Sports Arena	4,000,000	0	0	4,000,000	4,000,000	0	0	4,000,000	0
County Sales Tax Revenue	(67,625,203)	0	0	(67,625,203)	(37,683,527)	0	0	(37,683,527)	29,941,676
Surplus from Prior Year	(5,000,000)	0	0	(5,000,000)	(5,000,000)	0	0	(5,000,000)	0
Other Miscellaneous Revenue	(906,516)	0	0	(906,516)	0	0	0	0	906,516
<b>Total County-Wide Revenue</b>	<b>(112,118,312)</b>	<b>0</b>	<b>0</b>	<b>(112,118,312)</b>	<b>(79,020,120)</b>	<b>0</b>	<b>0</b>	<b>(79,020,120)</b>	<b>33,098,192</b>

## COUNTY-WIDE NON-DEPARTMENTALS

Civil Air Patrol	11,000	\$0	0	11,000	11,000	0	0	11,000	0
Human Resources & Payroll System	640,315	(1,327,685)	0	1,968,000	1,968,000	0	0	1,968,000	0
Offset to Internal Service Charges	(318,583)	179,933,768	0	(180,252,351)	0	0	209,944,607	(209,944,607)	(29,692,256)
Charges to Other County Departments	(10,613,410)	(10,613,410)	0	0	(6,095,572)	(6,095,572)	0	0	0
Appropriation for Contingencies	9,704,967	0	665,350	9,039,617	5,138,755	0	0	5,138,755	(3,900,862)
Employee Fringe Benefits	73,716,069	(179,608,108)	73,716,069	179,608,108	131,566,969	(209,157,440)	131,566,969	209,157,440	29,549,332

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# 2017-18 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
COUNTY-WIDE NON-DEPARTMENTALS (CONTINUED)									
Litigation Reserve	545,591	0	0	545,591	526,899	0	0	526,899	(18,692)
Wage & Benefits Modification Account	1,558,267	0	233,204	1,325,063	0	0	0	0	(1,325,063)
Law Enforcement Grants	501,288	0	0	501,288	501,288	0	0	501,288	0
Capital Outlay/Depreciation Contra	(4,094,440)	(9,842,726)	0	5,748,286	(3,837,674)	(9,429,126)	0	5,591,452	(156,834)
Total County-Wide Non-Departmentals	71,651,064	(21,458,161)	74,614,623	18,494,602	129,779,665	(224,682,138)	341,511,576	12,950,227	(5,544,375)

## CAPITAL IMPROVEMENTS

Highway	1,105,659	608,400	0	497,259	0	1,578,000	0	(1,578,000)	(2,075,259)
Mass Transit	0	334,000	0	(334,000)	0	1,411,823	0	(1,411,823)	(1,077,823)
Airport	0	1,443,535	0	(1,443,535)	0	8,940,245	0	(8,940,245)	(7,496,710)
Environmental	0	7,500	0	(7,500)	0	0	0	0	7,500
Parks, Recreation & Culture	0	80,000	0	(80,000)	0	0	0	0	80,000
McKinley Marina	0	0	0	0	0	0	0	0	0
Museum	0	30,620	0	(30,620)	0	1,002,534	0	(1,002,534)	(971,914)
Zoological Department	0	387,733	0	(387,733)	0	64,555	0	(64,555)	323,178
Behavioral Health	0	0	0	0	0	0	0	0	0
Human Services	0	0	0	0	0	92,717	0	(92,717)	(92,717)
County Grounds	0	0	0	0	0	0	0	0	0
Courthouse Complex	0	357,450	0	(357,450)	0	0	0	0	357,450
House of Correction	0	14,468	0	(14,468)	0	0	0	0	14,468
Other Agencies	369,341	361,721	0	7,620	0	1,846,659	0	(1,846,659)	(1,854,279)
<b>Total Capital Improvements</b>	<b>1,475,000</b>	<b>3,625,427</b>	<b>0</b>	<b>(2,150,427)</b>	<b>0</b>	<b>14,936,533</b>	<b>0</b>	<b>(14,936,533)</b>	<b>(12,786,106)</b>

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# 2017-18 EFFECTIVE TAX LEVY

(CONTINUED FROM PREVIOUS PAGE)

Department by Functional Area	2017 Adopted Budget			2017 Adjusted Tax Levy	2018 Requested Budget			2018 Adjusted Tax Levy	2018/2017 Variance in Adjusted Tax Levy
	Tax Levy	Adjusted Crosscharges	Fringe Benefits		Tax Levy	Adjusted Crosscharges	Fringe Benefits		
TRUST FUNDS									
Zoo Specimen	0	0	0	0	0	0	0	0	0
Zoo Railroad	0	1,335	0	(1,335)	0	960	0	(960)	375
Conservation/Research Program Trust	0	0	0	0	0	0	0	0	0
Office on Disabilities Expendable Trust	0	0	0	0	0	0	0	0	0
BHD Research	0	0	0	0	10,000	0	0	10,000	10,000
BHD Patient Activity/Special Events	0	0	0	0	7,600	0	0	7,600	7,600
Total Trust Funds	0	1,335	0	(1,335)	17,600	960	0	16,640	17,975
MISCELLANEOUS — DISCREPANCY									
REQ Discrepancy	0	0	0	0	(8,510,522)	(10,863,553)	0	2,353,031	2,353,031
Total Miscellaneous — Discrepancy	0	0	0	0	(8,510,522)	(10,863,553)	0	2,353,031	2,353,031
Total County	291,077,829	(53,973,885)	180,262,350	164,789,364	385,925,166	(256,872,539)	419,889,214	222,908,491	58,119,127

\* The Department of Administrative Services contains the Office for Persons with Disabilities, Community Business Development Partners, Performance Strategy and Budget, Central Business Office, Procurement, Economic Development/Real Estate Services, Facilities Management and DAS Management.

# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>TRANSPORTATION &amp; PUBLIC WORKS</b>							
	<b>Highway</b>						
WH01006	Reconstruct CTH "Y" Layton Avenue 27th to 43rd	420,000	320,000	0	0	320,000	100,000
WH01008	Reconstruct CTH "N" South 92nd Street	275,000	0	0	0	0	275,000
WH01016	Reconst. 13th: Drexel to Rawson	5,000,000	3,960,000	0	0	3,960,000	1,040,000
WH02019	N Teutonia Ave. (W. Good Hope to W. Bradley)	4,408,000	0	1,349,000	109,000	1,458,000	2,950,000
WH09201	S. 76th St. & W. Layton Ave. Adapt Signal System	440,000	340,000	0	0	340,000	100,000
WH09401	W Rawson Ave Int w/ 10th St. & 6th St.	1,200,000	692,500	0	0	692,500	507,500
WH09501	W Rawson Ave- S. 27th St to S. 20th St.	460,000	360,000	0	0	360,000	100,000
WH10701	Short Term CTH Rehabilitation-2018	500,000	0	0	0	0	500,000
WH10801	W College Ave (31st/34th) Box Clvrt/Railing Rprs	250,000	0	0	0	0	250,000
WH10901	Signal Install at W. Good Hope Rd. & Pierron	315,000	0	0	0	0	315,000
WH11001	W Beloit Rd (CTH T)-S 124th St to S Wollmer Rd	125,000	0	0	0	0	125,000
WH24001	W Rawson (CTH BB) USH 45 to Hawthorne Ln	300,000	0	0	0	0	300,000
	<b>Total Highway</b>	<b>13,693,000</b>	<b>5,672,500</b>	<b>1,349,000</b>	<b>109,000</b>	<b>7,130,500</b>	<b>6,562,500</b>
	<b>Mass Transit</b>						
WT07701	FDL Garage Roof Replacement	502,468	0	0	0	0	502,468
WT07801	KK Garage Roof Replacement	449,317	0	0	0	0	449,317
WT07901	MCTS Fleet Maintenance Roof Replacement	614,302	0	0	0	0	614,302
WT08601	FDL Garage Employee Parking Lot/Lighting	1,019,331	0	0	0	0	1,019,331
WT10401	Bus Replacement Program-2018	15,000,000	0	15,000,000	0	15,000,000	0
WT10501	Maintenance Work Order System (Transit)	1,000,000	800,000	0	0	800,000	200,000
WT10601	Bus Lift Replacement 1 - 2 (KK Garage)	424,858	0	0	0	0	424,858

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>TRANSPORTATION &amp; PUBLIC WORKS (CONTINUED)</b>							
WT10701	Bus Lift Replacement 1-4 (Maint Facility)	850,743	0	0	0	0	850,743
WT11701	Phone and Voicemail Replacement - MCTS	505,000	0	0	0	0	505,000
	<b>Total Mass Transit</b>	<b>20,366,019</b>	<b>800,000</b>	<b>15,000,000</b>	<b>0</b>	<b>15,800,000</b>	<b>4,566,019</b>
	<b>Airport</b>						
WA18801	LJT New FBO Terminal Facility	348,100	313,290	17,405	0	330,695	17,405
WA22101	GMIA International Terminal Redevelopment	25,198,191	0	0	0	0	25,198,191
WA24001	LJT Security-Wildlife Prmtr Fencing-2018	257,682	231,914	12,884	0	244,798	12,884
WA24301	GMIA Replacement Jet Bridges-2018	1,545,318	0	0	0	0	1,545,318
WA24501	GMIA Airfield Safety Imprvmnt-2018	483,224	362,419	60,403	0	422,822	60,402
WA24601	GMIA Airfield Pavement Rplcmnt-2018	2,341,701	1,756,276	292,713	0	2,048,989	292,712
WA24701	GMIA Deicer Pads (19R)-2018	4,476,893	3,357,670	559,612	0	3,917,282	559,611
WA24801	LJT Pavement Replacement-2018	230,601	207,541	11,530	0	219,071	11,530
WA25101	GMIA Airfield Dranage Improvements-2018 (Study)	109,603	82,203	13,700	0	95,903	13,700
WA25201	GMIA MKE Business Park Electrical Infrastructure	2,815,004	0	0	0	0	2,815,004
WA25301	GMIA Operations Control Center	209,669	157,251	26,209	0	183,460	26,209
WA25401	GMIA Parking Lot Pavement Replacement-2018	261,420	0	0	0	0	261,420
WA25601	LJT Runway 15L-33R Extension	730,083	657,075	36,504	0	693,579	36,504
WA26001	GMIA Parking Structure Repairs-2018	900,272	0	0	0	0	900,272
	<b>Total Airport</b>	<b>39,907,761</b>	<b>7,125,639</b>	<b>1,030,960</b>	<b>0</b>	<b>8,156,599</b>	<b>31,751,162</b>
	<b>Environmental</b>						
WV02101	Oak Creek Streambank Stabilization	95,000	0	0	0	0	95,000
WV03801	Dretzka Park Lift Station	487,001	0	0	0	0	487,001

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>TRANSPORTATION &amp; PUBLIC WORKS (CONTINUED)</b>							
WV04601	Warnimont Park Gun Club Remediation	231,141	0	0	0	0	231,141
WV04701	Froemming Park Pavilion Water & Sanitary	391,716	0	0	0	0	391,716
WV04901	County-wide Sanitary Sewers Repairs-2018	150,000	0	0	0	0	150,000
WV05001	Lead Pipe Lateral Assessment	148,512	0	0	0	0	148,512
	<b>Total Environmental</b>	<b>1,503,370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,503,370</b>
<b>Total Transportation &amp; Public Works</b>		<b>75,470,150</b>	<b>13,598,139</b>	<b>17,379,960</b>	<b>109,000</b>	<b>31,087,099</b>	<b>44,383,051</b>

## PARKS, RECREATION & CULTURE

	<b>Parks, Recreation, &amp; Culture</b>						
WP03904	Washington Park Bridge Replacements	143,379	0	0	0	0	143,379
WP05046	Lincoln Park Baseball Lighting	45,003	0	0	0	0	45,003
WP20301	Kosciuszko Community Center HVAC	3,580,512	0	0	0	0	3,580,512
WP32001	North Point Parking Lot	135,162	0	0	0	0	135,162
WP34401	Replace Incandescents with HPS	96,636	0	0	0	0	96,636
WP41301	Greenfield Park Shelter RR #5 Replacement	118,084	0	0	0	0	118,084
WP42501	Playground Resurface - Hoyt, Gordon, Cool Waters	371,958	0	0	0	0	371,958
WP49801	Underwood Creek Parkway Replacement	114,171	0	0	0	0	114,171
WP52301	Lark Park Steel Arch Bridge	173,853	0	0	0	0	173,853
WP52501	Point of Sale Replacement	890,000	0	0	0	0	890,000
WP53301	Cathedral Square Playground Replacement	176,456	0	0	0	0	176,456
WP53401	Rainbow Park Playground Replacement	268,924	0	0	0	0	268,924
WP53501	Pulaski-Cudahy Park Playground Replacement	268,924	0	0	0	0	268,924

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>PARKS, RECREATION &amp; CULTURE (CONTINUED)</b>							
WP53601	Mitchell Airport Park Playground Replacement	268,924	0	0	0	0	268,924
WP53801	Root River Pkwy Recnstrc-Pkwy-92nd & Parking Lot	133,609	0	0	0	0	133,609
WP53901	Root River Pkwy Recnstrc-Lncln to Clvlnd (east)	172,455	0	0	0	0	172,455
WP54001	Root River Pkwy Recnstrc-124th to Clvlnd (west)	114,457	0	0	0	0	114,457
WP54101	Replace Pool Filter Syst-Humboldt,Jacobus,Alcott	210,000	0	0	0	0	210,000
WP54201	Sheridan Dressing Yard Replacement	46,207	0	0	0	0	46,207
WP54301	Parks ADA Inventory and Assessment	246,347	0	0	0	0	246,347
WP54401	McCarty Electrical Service Replacement	118,574	0	0	0	0	118,574
WP54501	Whitnall Golf Course Irrigation	366,706	0	0	0	0	366,706
WP54601	Parks Bridge Inventory and Assessment	106,007	0	0	0	0	106,007
WP54801	Kletsch Park Dam Repairs & Imprvs	330,092	0	165,046	0	165,046	165,046
WP54901	Parks Bender Safe Harbor Sedimentation Abatement	1,209,436	0	0	0	0	1,209,436
WP55001	Parks Building Demolition-2018	523,163	0	0	0	0	523,163
WP55101	Pulaski Park Pavilion Exterior Improvements	487,205	0	0	0	0	487,205
WP55201	Franklin Park Ryan Creek Bridge Replacement	136,503	0	136,503	0	136,503	0
WP55301	Mitchell Park Conservatory Planning	630,202	0	0	0	0	630,202
WP55601	New Berlin Trail Spur Rplcmnt-S 121st to S 124th	86,118	0	0	0	0	86,118
WP55701	Parks Service Bldgs-New Garage Door Openings	200,000	0	0	0	0	200,000
WP62501	Dretzka Park-Lighting, Stormwater, Parking Imprv	108,948	0	0	0	0	108,948
WP62601	Cool Waters Overflow Parking Lot	87,166	0	0	0	0	87,166
	<b>Total Parks, Recreation &amp; Culture</b>	<b>11,965,181</b>	<b>0</b>	<b>301,549</b>	<b>0</b>	<b>301,549</b>	<b>11,663,632</b>

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>PARKS, RECREATION &amp; CULTURE (CONTINUED)</b>							
	<b>McKinley Marina</b>						
WP51201	McKinley Marina Parking Lots	2,141,305	0	0	0	0	2,141,305
	<b>Total McKinley Marina</b>	<b>2,141,305</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,141,305</b>
	<b>Museum</b>						
WM03501	New Passenger Elevator	1,950,742	0	0	0	0	1,950,742
WM03601	Air Handling Unit Frequency Drive Replacement	354,471	0	0	0	0	354,471
WM03701	MPM Dome Planetarium Roof Replacement	859,714	0	0	0	0	859,714
WM03801	MPM Technology Infrastructure Replacement-2018	600,000	0	0	0	0	600,000
WM03901	MPM Fire Panel Replacement	2,716,341	0	0	0	0	2,716,341
WM04001	MPM Analog Camera Replacement with Digital-2018	230,411	0	0	0	0	230,411
	<b>Total Museum</b>	<b>6,711,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,711,679</b>
	<b>Zoological Department</b>						
WZ11901	Zoo Adventure Africa-Elephants Exhibit * \$2.7m	5,426,000	0	0	0	0	5,426,000
WZ13501	Zoo Aquatic & Reptile Center Structural Repairs	52,071	0	0	0	0	52,071
WZ16001	Zoo Flamingo Cafe and Admin Bldg Roof Replace	601,713	0	0	0	0	601,713
	<b>Total Zoological Department</b>	<b>6,079,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,079,784</b>
<b>Total Parks, Recreation &amp; Culture</b>		<b>26,897,949</b>	<b>0</b>	<b>301,549</b>	<b>0</b>	<b>301,549</b>	<b>26,596,400</b>

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>HEALTH &amp; HUMAN SERVICES</b>							
	<b>Behavioral Health</b>						
WE04001	BHD Roof Repair	1,528,162	0	0	0	0	1,528,162
WE04101	BHD Air Handling System	1,382,538	0	0	0	0	1,382,538
WE06101	BHD-Door Assembly Replacement	347,928	0	0	0	0	347,928
WE06501	Mental Health Complex Emergency Generator (HVAC)	1,121,707	0	0	0	0	1,121,707
WE60301	BHD-Fire Damper Replacement	132,219	0	0	0	0	132,219
	<b>Total Behavioral Health</b>	<b>4,512,554</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,512,554</b>
	<b>Human Services</b>						
WS06901	Washington Park SC Chiller and HVAC	442,308	0	0	0	0	442,308
WS10701	Coggs Center HVAC Replacement	3,638,005	0	0	0	0	3,638,005
WS11001	Rose Senior Center Access Lighting	26,598	0	0	0	0	26,598
WS11101	Wilson Senior Center Access Lighting	120,978	0	0	0	0	120,978
WS11401	McGovern Senior Center Access Lighting	80,429	0	0	0	0	80,429
WS11601	Washington Senior Center Access Lighting	132,779	0	0	0	0	132,779
	<b>Total Human Services</b>	<b>4,441,097</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,441,097</b>
<b>Total Health &amp; Human Services</b>		<b>8,953,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,953,651</b>

## GENERAL GOVERNMENT

	<b>Courthouse Complex</b>						
WC09301	Courthouse Penthouse Masonry	1,346,746	0	0	0	0	1,346,746
WC12601	CJF Fire Alarm System Replacement-Feasibility	76,000	0	0	0	0	76,000
WC14401	CJF Floor Coatings	313,102	0	0	0	0	313,102

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>GENERAL GOVERNMENT (CONTINUED)</b>							
WC15001	Coggs Fire Alarm System Replacement	181,312	0	0	0	0	181,312
WC15401	CJF Public Elevators 1 and 2 Upgrade	794,420	0	0	0	0	794,420
WC16301	Annex Parking Lot Rehabilitation	642,541	0	0	0	0	642,541
WC16401	Safety Bldg Elevator Modernization (Cars 3,4,6)	1,181,031	0	0	0	0	1,181,031
WC16501	Courthouse Monument & Waypoint Signage	181,439	0	0	0	0	181,439
WC16601	Slab Replacement MPM/Pioneer Village Area	1,301,347	0	0	0	0	1,301,347
WC17401	Courthouse Roof Drain Replacement-Exterior	135,627	0	0	0	0	135,627
WC17801	CH LightCourt Rehabilitation (#6)	137,883	0	0	0	0	137,883
WC18601	Safety Building Window Replacement	283,058	0	0	0	0	283,058
WC19101	CH Complex Improvements-CJF Caulking	1,825,188	0	0	0	0	1,825,188
WC19301	Coggs Basement Sealing / Parking Lot Slab Repair	458,154	0	0	0	0	458,154
WC19601	CH Complex Load Bank Units (Generator Testing)	128,279	0	0	0	0	128,279
WC19701	Carpet Replacement-Coggs 3rd Floor	252,260	0	0	0	0	252,260
WC19801	CH Cooling Tower Coil Replacement-AHU #2	388,905	0	0	0	0	388,905
WC19901	CH Complex Facade Inspect & Repair-2018	1,563,097	0	0	0	0	1,563,097
WC20101	Courthouse Complex Water and Steam Piping Study	1,084,196	0	0	0	0	1,084,196
	<b>Total Courthouse Complex</b>	<b>12,274,585</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,274,585</b>
	<b>House of Correction</b>						
WJ08301	HOC Security System Replacement	433,000	0	0	0	0	433,000
	<b>Total House of Correction</b>	<b>433,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>433,000</b>
	<b>Other Agencies</b>						
WC14001	CJF Pod 4B Food Chutes	155,988	0	0	0	0	155,988

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
<b>GENERAL GOVERNMENT (CONTINUED)</b>							
W007701	Oak Creek Parkway- RR Tracks East to Chicago Ave	1,074,992	0	0	0	0	1,074,992
W010701	Fleet Window Replacement	329,178	0	0	0	0	329,178
W012401	Charles Allis Window and Door Replacement	463,277	0	0	0	0	463,277
W013401	Trimborn Farm Bunkhouse Restoration	102,673	0	0	0	0	102,673
W013501	Trimborn Farm Silo Repair	103,507	0	0	0	0	103,507
W013601	Trimborn Farm Stone Barn Roof Replacement	415,419	0	0	0	0	415,419
W016101	Masonry Wall Repairs (Jeremiah Curtain House)	86,853	0	0	0	0	86,853
W016801	Training Academy HVAC-Plumbing Replacements	122,306	0	0	0	0	122,306
W017501	Fleet Central Garage Roof Replacement	2,838,064	0	0	0	0	2,838,064
W017601	Mainframe Retirement	163,504	0	0	0	0	163,504
W017901	MCSO Voice Analytics	142,000	0	0	0	0	142,000
W018001	Information Technology Security	388,200	0	0	0	0	388,200
W018901	Countywide ADA Repairs-Phase 4	890,219	0	0	0	0	890,219
W019301	PC Replacement-2018	1,300,000	0	0	0	0	1,300,000
W019501	Infrastructure Replacement-2018	210,000	0	0	0	0	210,000
W019701	Wireless Infrastrctr Cnty Bldgs-2018	290,000	0	0	0	0	290,000
W019801	Fuel Transaction Software	315,981	0	0	0	0	315,981
W019901	WOW-Grant Rec Center Solarium Replacement	204,914	0	0	0	0	204,914
W020001	Training Academy Parking Lot Replacement	1,449,845	0	0	0	0	1,449,845
W021701	Phone and Voicemail Replacement	2,130,000	0	0	0	0	2,130,000
W024901	Villa Terrace Tile Roof and Wood Soffit Repairs	216,006	0	0	0	0	216,006
W026501	Medical Examiner Case Management Software	228,800	0	0	0	0	228,800
W026701	Communications Info-Video Wall	149,060	0	0	0	0	149,060
W027401	CJF Electronically Controlled Toilets-2018	158,057	0	0	0	0	158,057

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# SUMMARY OF 2018 REQUESTED CAPITAL PROJECTS

(CONTINUED FROM PREVIOUS PAGE)

Project	Description	2018 Requested	Federal	State	Local	Reimbursement Revenue	Net County Contribution
W027701	Sheriff Radio Replacements-2018	200,000	0	0	0	0	200,000
W027801	Server 2008 Remediation	646,290	0	0	0	0	646,290
W030301	Public Safety Data Interoperability	762,650	0	0	0	0	762,650
W031101	Fleet General Equipment-2018	4,383,486	0	0	0	0	4,383,486
W031201	Sheriff Fleet Equipment-2018	1,000,000	0	0	0	0	1,000,000
W031301	House of Correction Fleet Equipment-2018	141,000	0	0	0	0	141,000
W031401	Fleet Parks Equipment-2018	3,575,832	0	0	0	0	3,575,832
W044701	CCFC Camera System	640,908	0	0	0	0	640,908
W052801	Charles Allis Façade Repair	1,356,056	0	0	0	0	1,356,056
W052901	Charles Allis Roof Replacement (Main House)	1,828,455	0	0	0	0	1,828,455
W053001	Case Management & Software Conversion-2018	1,200,400	0	0	0	0	1,200,400
W053501	War Memorial North Parking Lot "Green" Imprvmnts	1,070,006	0	0	1,070,006	1,070,006	0
W060201	Enterprise Platform Modernization	5,781,106	0	0	0	0	5,781,106
W089001	MCPA Uihlein Hall Stage Lifts	1,882,526	0	0	0	0	1,882,526
	<b>Total Other Agencies</b>	<b>38,397,558</b>	<b>0</b>	<b>0</b>	<b>1,070,006</b>	<b>1,070,006</b>	<b>37,327,552</b>

<b>Total General Government</b>	<b>51,105,143</b>	<b>0</b>	<b>0</b>	<b>1,070,006</b>	<b>1,070,006</b>	<b>50,035,137</b>
<b>Grand Total 2018 Requested Capital Improvements</b>	<b>162,426,893</b>	<b>13,598,139</b>	<b>17,681,509</b>	<b>1,179,006</b>	<b>32,458,654</b>	<b>129,968,239</b>
Total Excluding Airports	122,519,132	6,472,500	16,650,549	1,179,006	24,302,055	98,217,077

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